



## **Barbican Centre Board**

**Date:** WEDNESDAY, 25 JANUARY 2017  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Deputy John Bennett  
Russ Carr  
Stuart Fraser  
Tom Hoffman  
Wendy Hyde  
Emma Kane  
Roly Keating  
Vivienne Littlechild  
Deputy Catherine McGuinness  
Sir Brian McMaster  
Wendy Mead  
Cllr Guy Nicholson  
Trevor Phillips  
Judith Pleasance  
Keith Salway  
Deputy Tom Sleigh

**Enquiries:** Gregory Moore  
tel. no.: 020 7332 1399  
gregory.moore@cityoflondon.gov.uk

**Lunch will be served in the Guildhall Club following the meeting  
N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell  
Town Clerk and Chief Executive**

# AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. a) **Board Minutes**

To approve the public minutes of the Barbican Centre Board meeting held on 23 November 2016.

**For Decision**  
(Pages 1 - 8)

b) **\* Minutes of the Nominations Committee**

To receive the draft public minutes of the Nominations Committee meeting held on 23 November 2016.

**For Information**  
(Pages 9 - 10)

c) **\* Minutes of the Finance Committee**

To receive the draft public minutes of the Finance Committee of the Barbican Centre Board meeting held on 11 January 2017.

**For Information**  
(Pages 11 - 14)

4. **OUTSTANDING ACTIONS AND WORKPLAN**

Report of the Town Clerk.

**For Information**  
(Pages 15 - 18)

5. **TERMS OF REFERENCE**

Report of the Town Clerk.

**For Decision**  
(Pages 19 - 20)

6. **RESOLUTION FROM THE POLICY & RESOURCES COMMITTEE**

To consider a Resolution of the Policy & Resources Committee.

**For Decision**  
(Pages 21 - 22)

7. **MANAGEMENT REPORT BY THE BARBICAN'S DIRECTORS**

Report of the Managing Director.

**For Information**  
(Pages 23 - 36)

8. **THEATRE & DANCE: ANNUAL PRESENTATION**  
Report of the Director of Arts.  
  
*N.B.- To be read in conjunction with the non-public appendices at item 19.*  
**For Information**  
(Pages 37 - 56)
9. **UPDATE ON CULTURAL EDUCATION PARTNERSHIP AND UNDER 18s OFFER**  
Director of Learning & Engagement to be heard.  
  
**For Information**
10. **\* FORMATION OF BARBICAN EXHIBITIONS LIMITED**  
Report of the Chief Operating & Financial Officer.  
  
**For Decision**  
(Pages 57 - 60)
11. **\* BAD DEBTS ANNUAL UPDATE**  
Report of the Chief Operating & Financial Officer.  
  
**For Information**  
(Pages 61 - 64)
12. **\* GATEWAY 7 OUTCOME REPORT: THEATRE MAIN HOUSE DIMMERS AND PIT THEATRE DIMMERS AND CONTROL**  
Report of the Chief Operating & Financial Officer.  
  
**For Decision**  
(Pages 65 - 70)
13. **\* GATEWAY 7 OUTCOME REPORT: LIGHTING, SMALL POWER AND DISTRIBUTION BOARDS**  
Report of the Chief Operating & Financial Officer.  
  
**For Decision**  
(Pages 71 - 76)
14. **\* GATEWAY 7 OUTCOME REPORT: INVESTMENTS IN COFFEE POINTS AND MOBILE BARS**  
Report of the Chief Operating & Financial Officer.  
  
**For Decision**  
(Pages 77 - 84)
15. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
16. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
17. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.  
  
**For Decision**

18. a) **Non-Public Board Minutes**  
To agree the non-public minutes of the Barbican Centre Board meeting held on 23 November 2016.  
**For Decision**  
(Pages 85 - 90)
- b) **\* Non-Public Minutes of the Nominations Committee**  
To receive the draft non-public minutes of the Nominations Committee meeting held on 23 November 2016.  
**For Information**  
(Pages 91 - 92)
- c) **\* Non-Public Minutes of the Finance Committee**  
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 11 January 2017.  
**For Information**  
(Pages 93 - 98)
19. **THEATRE & DANCE: NON-PUBLIC APPENDICES**  
*Non-public appendices to be read in conjunction with item 8.*  
**For Information**  
(Pages 99 - 106)
20. **APPOINTMENT OF EXTERNAL MEMBER**  
Report of the Town Clerk.  
**For Decision**  
(Pages 107 - 110)
21. **\* BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 111 - 118)
22. **\* UPDATE ON CATERING & BARS**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 119 - 126)
23. **\* SALARIES ANALYSIS 2017/18**  
Report of the Managing Director.  
**For Information**  
(Pages 127 - 134)
24. **\* SBR / STRATEGIC PLAN UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 135 - 140)

25. **DEVELOPMENT UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 141 - 146)
26. **UPDATE ON CAPITAL WORKS**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 147 - 160)
27. **\* RISK UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 161 - 168)
28. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
29. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**